

**MINUTES  
ORLANDO UTILITIES COMMISSION  
January 25, 2022  
2:07 P.M.**

**Present:**

**COMMISSIONERS:**

Britta Gross, President  
Larry Mills, First Vice President  
Cesar E. Calvet, Immediate Past President  
Gregory Lee, Second Vice President

Clint Bullock, General Manager & Chief Executive Officer  
Jan Aspuru, Chief Operating Officer  
Mindy Brenay, Chief Financial Officer  
W. Christopher Browder, Chief Legal Officer  
Linda Ferrone, Chief Customer & Marketing Officer  
Latisha Thompson, Chief Employee Experience Officer  
Manju Palakkat, Chief Transformation & Technology Officer  
LeMoyne Adams, Luz Aviles, Wade Gillingham, Jenise Osani, & Ken Zambito, Vice Presidents  
Frances Johnson, Recording Secretary

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The January 25, 2022 Commission Meeting was held in person and virtually via WebEx.

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President Gross asked Daniel Rucci to provide the moment of reflection. President Gross asked Donna Kinley to lead the Pledge of Allegiance to the Flag. The Commission Meeting was called to order at 2:07 P.M.

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On a motion by Commissioner Calvet, seconded by Commissioner Mills and unanimously carried, the reading of the minutes of the December 14, 2021 Commission Meeting was waived and the minutes were approved.

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President Gross called for the election of officers to serve on the 2022 Commission. Commissioner Calvet moved to nominate Britta Gross as President, Commissioner Lee seconded, and the motion carried unanimously. Commissioner Lee moved to nominate Larry Mills as First Vice President, Commissioner Calvet seconded, and the motion carried unanimously. Commissioner Mills moved to nominate Greg Lee as Second Vice President, Commissioner Calvet seconded, and the motion carried unanimously.

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Commissioner Calvet moved to reappoint Clint Bullock as General Manager & Chief Executive Officer and Secretary of the Commission, Commissioner Mills seconded, and the motion carried unanimously.

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Mr. Bullock recommended that Chris Browder, Mindy Brenay, and Paula Velasquez be appointed as Assistant Secretaries to the Commission. Commissioner Lee moved that Mr. Bullock's recommendations be approved as stated, Commissioner Mills seconded, and the motion carried unanimously.

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Mr. Bullock stated that, without objection, Commissioner Calvet will serve as Chair of the Audit Committee, with President Gross as a member. No objection was offered.

Mr. Bullock stated that, without objection, Commissioner Mills will serve as Chair of the Finance Committee, with Commissioner Lee as a member. No objection was offered.

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Jenise Osani presented the first community recognition. Ms. Osani reported on the annual OUCares Workplace Giving Campaign, which encourages employees to donate to various agencies supported by United Way and United Arts, as well as other causes, via their weekly paychecks. The 2022 Campaign focused on easing the burden on homelessness, food insecurity, and inequitable access to education in our community. Since its inception more than 18 years ago, OUC employees have donated millions of dollars to organizations in Central Florida. Ms. Osani announced that employee donations exceeded \$200,000 for the sixth year in a row, for a total of \$206,680, of which \$33,863 was allocated to OUC's featured charity Pathlight Home. She thanked every employee who donated. She extended a special thank you to the employees that shared their stories and to the Community Engagement team for helping to organize this event as well as the OUC Executive Day of Giving event.

Ms. Osani stated that on January 11, 2022, OUC's executive team had the opportunity to spend the afternoon at Pathlight Home's Maxwell Gardens apartments to see first-hand how this organization is impacting our community. OUC's executive team went door-to-door, 205 in total, to deliver bags of personal care items to the formerly homeless residents. Ms. Osani thanked everyone who participated and highlighted that this is the second event OUC has organized to help Pathlight Home this year. She advised there will be one more, which is the charity golf tournament where a portion of the proceeds will be donated to Pathlight Home.

Ms. Osani's last community recognition was the OUC Watercolor Calendar Project. She stated that each year, OUC holds an annual Water Color Project Calendar contest with students from Orange County Public Schools. A ceremony is held every April to recognize the top 13 submissions. This year, OUC reached out to customers and the community via social media to help select the cover for the 2022 calendar. Fourth- and fifth-grade students across Orange County Public Schools (OCPS) were invited to create calendar artwork and each school selected a maximum of 10 entries to submit. Ms. Osani reported that since 2006, OUC's Water Color Project has taught future generations about water conservation and the importance of this natural resource through art. Ms. Osani also stated that over the past 15 years, more than 100 elementary schools and over 25,000 fourth and fifth graders have participated in the annual calendar contest.

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Clint Bullock asked Ken Zambito to provide a presentation on Affirmative Items A-11 and A-14 regarding the St. Cloud 230kV Transmission Line Project and the Storey Bend Solar Interconnection. Mr. Zambito began by providing background on the project, highlighting that in 2014 OUC identified St. Cloud's need for a new 230kV source to support load growth, reliability, and power transfer capabilities. Mr. Zambito stated the best option for the 230kV line was between the Magnolia Ranch substation and the St. Cloud East substation. Burns & McDonnell, Inc was selected through OUC's CCNA selection process to begin routing studies and feasibility analysis.

Mr. Zambito discussed the proposed route, consisting of approximately twenty miles of overhead and one mile of underground 230kV transmission line. Benefits provided by the 230kV line include providing resiliency and addressing load growth in the St. Cloud service territory, which is approximately 8% and substantially above the Orlando system load growth. Additionally, the new line allows for more solar to be added into the St. Cloud system and will be utilized to connect the recently purchased Osceola Generating Station (OGS).

Mr. Zambito described the project cost and timeline, stating he is requesting approval for the full scope of the 230kV Transmission Line Project at this time and will request future Commission purchase order approvals for overhead and underground construction services, wire and cable, steel poles, and land

acquisition. Mr. Zambito emphasized this is a long-term project and there have been contingencies established with efforts made not to be overly conservative with the estimates.

Mr. Zambito stated he is requesting approval for the full scope of the Storey Bend Solar Interconnection project and will request future Commission purchase order approvals for substation construction services, structures and equipment, and high voltage breakers. Storey Bend Substation is expected to be completed and energized by the fourth quarter of 2023.

Commissioner Calvet made mention of the number of projects that are in progress within Orange and Osceola Counties. He requested that a map be developed identifying all planned projects in order to provide a better understanding of the different projects ongoing within each region.

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Mr. Bullock asked Mindy Brenay to present on Affirmative item A-19, Material Salvage Workforce services. Ms. Brenay provided background information on OUC's partnership with Quest, describing Quest's commitment to OUC for material salvage, recycling, and workforce service needs. Ms. Brenay shared that the partnership with Quest has been in effect since 1995 and beyond delivering customer value, the partnership supports the community and employees with a focus on prioritizing OUC's corporate value of "*Make Safety First.*"

Commissioner Calvet commended the project and the Quest Inc. organization. He stated he served on the board at Quest Inc. and knows firsthand what Quest Inc. has done for the mentally challenged in the Central Florida community.

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The Recording Secretary polled public attendees for any comments regarding Affirmative Items. No comments were provided.

President Gross presented the Affirmative Items for approval. Commissioner Lee declared a conflict of interest with Affirmative Items A-29 and A-30. On a motion by Commissioner Lee and seconded by Commissioner Calvet, Affirmative Items A-1 through A-28 were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in October 2021 in the aggregate amount of \$22,655,064.42 as follows:

**NATURAL GAS PURCHASES:**

October 2021	Clarke-Mobil Counties	\$ 874,200.00
October 2021	ConocoPhillips	\$ 840,482.87
October 2021	EDF Trading	\$6,562,301.65
October 2021	Koch Energy	\$3,635,677.50
October 2021	Mansfield Power & Gas LLC	\$ 351,275.70
October 2021	Municipal Gas Authority of Georgia	\$1,872,090.00
October 2021	Tenaska Marketing Ventures	\$3,061,807.83
October 2021	Texla Energy Management, Inc.	\$ 667,312.69

**COAL PURCHASES:**

October 2021	Crimson Coal Corporation	\$3,662,174.21
October 2021	Foresight Coal Sales, LLC	\$1,127,741.97

2. Approval of a sole source Purchase Order to MC<sup>2</sup>, Inc. to provide stock parts, service to transition the control system from the Greater Orlando Aviation Authority to the OUC Chilled Water Plant Automation Controls System, and maintenance in the amount of \$448,014;
3. Approval of a Purchase Order to Mid-State SMS LLC to remove, fabricate, and install a new discharge line section for the Stanton Energy Center Cooling Tower Blowdown Treatment Vapor Compressor Discharge Line Repairs in the amount of \$126,818;
4. Approval of Change Request No. 1 to the Capital Expenditure Estimate for the Stanton Energy Center Unit 2 Metallic Expansion Joint Upgrade Project in the amount of \$505,456, increasing the total project cost to \$600,000. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Frenzelit, Inc. in the amount of \$80,404 to provide additional materials and services for the Stanton Energy Center Unit 2 Metallic Expansion Joint Upgrade Project, increasing the total Purchase Order amount to \$174,948;
5. Approval of a Purchase Order to Mid-State SMS LLC to provide labor and equipment to perform inspections, repairs, and equipment upgrades for the Stanton Energy Center Unit 2 and Combined Cycle Unit B steam generators; labor for the Stanton Energy Center Unit 2 Metallic Expansion Joint Upgrade Project; and emergent work for Stanton Energy Center Unit 1 during the 2022 Spring Outages in the amount of \$2,808,200. Approval of a Purchase Order to AirTek Construction, Inc. to provide labor and equipment to perform inspection and repair services for the Stanton Energy Center Unit 2 Electrostatic Precipitator during the 2022 Spring Outages in the amount of \$577,778. Approval of a sole source Purchase Order to Siemens Energy, Inc. to provide inspection and repair work for the Stanton Energy Center Unit 2 Steam Turbine Generator valve inspections during the 2022 Spring Outages in the amount of \$450,000. Approval of a sole source Purchase Order to Flowserve US, Inc. to provide inspection and repair work for the Stanton Energy Center Unit 2 Boiler Feed Pump overhauls during the 2022 Spring Outage in the amount of \$300,000;

6. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Suez WTS Services USA, Inc. in the amount of \$772,000 to provide materials and services for the Stanton Energy Center Portable Reverse Osmosis & Filtration System, increasing the total Purchase Order amount to \$867,000;
7. Authorization for the General Manager & CEO to execute Amendment No. 1 to the Railroad Transportation Contract with CSX Transportation, Inc. to extend the contract to maintain rail transportation services to support the coal fuel consumption at the SEC, pending final negotiations and legal review;
8. Approval of the Lighting Construction Estimate for Colonial Drive from Powers Drive to Forsyth Road, and 1 intersection at Lee Road and Orange Blossom Trail in the amount of \$1,026,961.94, which includes \$186,328.85 for lighting equipment from OUC's stock inventory and \$840,633.09 to Terry's Electric, Inc. for the installation of the poles, fixtures, bases, conduit, and wires, with reimbursement from the Florida Department of Transportation on actual cost after project completion;
9. Approval of the Electric Distribution Construction Estimate for the installation of a new 25kV distribution circuit along Neptune Road in the amount of \$728,551.69;
10. Approval of Change Request No. 1 to the Substation Capital Expenditure Estimate in the amount of \$1,981,250 for detailed engineering, procurement support, and construction necessary to complete the Pershing and Bennett 115kV Disconnect Switches Replacement Project, increasing the total project cost to \$2,060,000. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Leidos Engineering, LLC in the amount of \$610,000 to provide engineering, consulting, and support services, increasing the total Purchase Order amount to \$685,000;
11. Approval of Change Request No. 3 to the Transmission Capital Expenditure Estimate in the amount of \$110,500,000 for procurement and construction of the entire 21 miles of the St. Cloud 230kV Transmission Line Project, increasing the total project cost to \$121,873,000. Approval of an OUC initiated scope change and conforming Change Order No. 4 to Burns & McDonnell, Inc. in the amount of \$1,750,000 for field construction management services for the five-mile Storey Bend segment, increasing the total Purchase Order amount to \$11,013,000. Approval of an OUC initiated scope change and conforming Change Order No. 3 to Golder Associates Inc. in the amount of \$128,280 for field environmental oversight services for the five-mile Storey Bend segment, increasing the total Purchase Order amount to \$449,670. Approval of a Purchase Order to Dis Tran Steel, LLC to provide tubular steel poles for the five-mile Storey Bend segment in the amount of \$8,850,000;
12. Approval of RFP #5059 – Contract award to Doble Engineering Company and WEIDMANN Electrical Technology, Inc., the most responsive and responsible suppliers, to perform substation equipment oil dissolved gas analysis services

in the aggregate amount of \$176,220;

13. Approval of a Capital Expenditure Estimate for Phase 1 of the Outage Management System and Computer Aided Dispatch Technical Upgrade Project in the amount of \$1,064,146. Approval of sole source Purchase Orders to CGI Technologies & Solutions Inc. for Data Migration and Design Services in the amount of \$497,750 and for OpenGrid Field software licenses in the amount of \$130,020, for an aggregate Purchase Order amount of \$627,770. Approval of a Purchase Order to Hewlett Packard Enterprise for hardware, software, installation, and support services in the amount of \$168,125.52;
14. Approval of Change Request No. 1 to the Transmission Capital Expenditure Estimate in the amount of \$6,490,250 for detailed design, material, and construction of the Storey Bend Solar Interconnection Project, increasing the total project cost to \$6,590,000. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Burns & McDonnell, Inc. in the amount of \$1,305,000 for detailed design and subcontracted services, increasing the total Purchase Order amount to \$1,400,000;
15. Approval of an OUC initiated scope change and conforming Change Order No. 1 to CDW Government LLC in the amount of \$166,078.88 to provide VMware annual software maintenance and support, increasing the total Purchase Order amount to \$206,768.88;
16. Approval of a Capital Expenditure Estimate for the Customer Care & Billing and Meter Data Management Applications Technical Upgrades Project in the amount of \$11,783,491. Approval of a sole source Purchase Order to Oracle America, Inc. for the project leadership and technical execution of the Customer Care & Billing and Meter Data Management applications technical upgrades in the amount of \$7,407,385. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Oracle America, Inc. for software license maintenance and support required for the project in the amount of \$217,869, increasing the total Purchase Order amount to \$7,694,814.13. Approval of a Purchase Order to Origin Consulting, LLC for business analyst services for the project in the amount of \$170,016;
17. Approval of a Capital Expenditure Estimate for the Documentum Upgrade Project in the amount of \$699,791;
18. Approval of an OUC initiated scope change and conforming Change Order No. 1 to the pre-qualified cyber security supplier in the amount of \$414,000 for managed services for the Security Operations Center, increasing the total purchase order amount to \$499,000;
19. Approval of a Purchase Order to Quest, Inc. to provide material salvage workforce services in the amount of \$645,000;

20. Approval of a Capital Estimate in the amount of \$694,660 to remove, furnish and install replacement roofs for the administrative and safety and training buildings at the Stanton Energy Center. Approval of RFP #5064 – Contract award to Atlas Apex Roofing, LLC, the lowest, most responsible, and responsible supplier, for the safety and training building roof replacement at the Stanton Energy Center in the amount of \$375,000. Approval of RFP #5064 – Contract award to Baker Roofing Company, the lowest, most responsible, and responsible supplier, for the administrative building roof replacement at the Stanton Energy Center in the amount of \$319,660;
21. Approval of RFP #5039 – Contract award to Cubix, Inc., the lowest, most responsible, and responsible supplier, to recoat and restripe portions of the Reliable Plaza parking garage flooring in the amount of \$378,000;
22. Approval of RFP #5065 – Contract award to Alpha-Omega Training & Compliance, Inc., the lowest, most responsible, and responsible supplier, to provide emergency response training services in the amount of \$436,920;
23. Approval of an OUC initiated scope change and conforming Change Order No. 2 to MTM Recognition Corporation in the amount of \$302,000 to continue administering the Employee Service Award and Recognition Program, increasing the total Purchase Order amount to \$762,202;
24. Approval of a Purchase Order to Willis Towers Watson US LLC to conduct a broad-based benchmarking study and continue providing compensation consulting services in the amount of \$245,300;
25. Approval of a sole source Purchase Order to J.D. Power & Associates for access to the annual results of three Utility Customer Satisfaction Studies in the amount of \$323,490;
26. Approval of a sole source Purchase Order to Orlando Sports Holdings, LLC to provide a Utility-Exclusive Sustainability and Customer Education Sponsorship in the amount of \$499,470.49;
27. Approval of a sole source Purchase Order to ESC Spectrum, Inc. to provide Continuous Emissions Monitoring System hardware and software maintenance services for Stanton Energy Center Combined Cycle Unit B and Osceola Generating Station in the amount of \$861,079; and
28. Approval of RFP #5068 – Contract award to AssurX, Inc., the lowest, most responsible, and responsible supplier, for energy compliance solution licenses, training, maintenance, and support in the amount of \$393,175.



On a motion by Commissioner Calvet and seconded by Commissioner Mills, Affirmative Items A-29 through A-30 were approved as follows:

29. Authorization for the General Manager & CEO to execute a Partial Release of Easement for property located south of West Sand Lake Road within the proposed future South Kirkman Road extension; and
30. Authorization for the General Manager & CEO to execute a Partial Release of Easement for property located south of Nemours Parkway and west of Lake Nona Boulevard.

Commissioner Lee previously announced a conflict of interest and abstained from the vote.

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Commissioner Calvet reported that the Audit Committee (Committee) conducted its regular meeting on December 16, 2021 in person and via WebEx.

The results of the September 30, 2021 financial statement audit were presented, including pending open items to be secured in advance of finalizing the 2021 annual audit. Income before contributions for the year ended September 30, 2021 was \$101.2 million and total assets were \$4.0 billion. Key metrics in the five-year financial and statistical report were also presented.

The Committee reviewed the recommendation to defer an additional \$3.0 million of COVID-19 related expenses as a result of the recently extended and expanded Federal Emergency Management Agency guidelines.

The Committee was also presented with a recommendation for their consideration to consolidate the Audit Committee and Finance Committee. The Committee provided feedback and next steps are being planned for consideration of consolidation by the Finance Committee.

The Committee reviewed the quarterly update of Internal Audit activities, including an overview of the overall completed and in-process Fiscal Year 2021 projects

On a motion by Commissioner Calvet and seconded by Commissioner Mills, PRES-1a was approved as follows:

PRES-1a Approval to defer \$3,000,000 of COVID-19 eligible emergency response and preparedness costs anticipated to be incurred through the end of the coverage period of April 2022.

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Ms. Brenay presented the December 2021 financial report. She stated that electric and water revenues were ahead of budget, primarily driven by stronger than anticipated residential electric consumption and warmer than normal weather. Consistent with revenues, income before contribution is also ahead of budget through the first quarter of fiscal year 2022. Ms. Brenay also shared that a portion of wholesale revenues from the City of Lakeland Power Supply Agreement were deferred in anticipation of recognizing additional McIntosh Unit 3 generation decommissioning costs.

Commissioner Calvet inquired on the variance to budget related to revenues and whether a variance of 2.7 percent was unusual. Ms. Brenay responded that while historic revenue variances are typically within 1 percent of budget, the impacts from the pandemic have challenged the traditional revenue forecasting process, but offsetting expenses are anticipated to offset the revenue variances.

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The Recording Secretary polled public attendees for any comments under the General Appearances portion of the meeting agenda. No comments were provided.

Mr. Bullock asked Mr. Browder to provide an update about environmental compliance in response to recent articles on ash landfills. Mr. Browder stated the concern OUC has about the recent articles is the implications that OUC's coal storage is wet storage. Mr. Browder clarified that OUC does not use wet storage, but rather OUC uses a form of storage whereby the ash is mixed into a material that is like cement. Some of the ash is sold to third parties for incorporation into building materials. The remainder is stored in the landfill using a process referred to as solid storage, whereby ash is mixed with other materials and forms an environmentally stable and non-porous aggregate material. This solid material is covered with soil and is seeded with grass. OUC has over 20 monitoring wells at various locations on the site in order to comply with FDEP and the EPA regulations. Mr. Browder confirmed that OUC's landfills are very stable and meet all environmental requirements.

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Commissioner Mills stated it was a great meeting and he was touched by the OUCares program. He expressed great affection for this program and was proud to see OUC continued help of Pathlight Home. He commended the Quest partnership as it sends a powerful message of being connected with the community.

Commissioner Calvet stated it was a very good meeting. He applauded the OUCares program and their work with Pathlight Home. He commended the Quest Partnership as well.

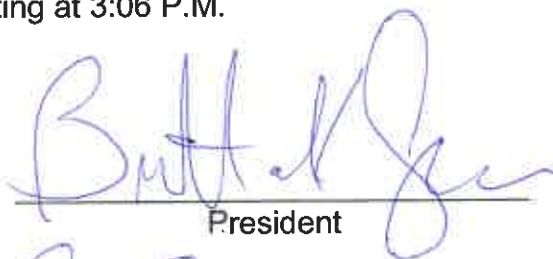
Commissioner Lee agreed with the comments provided by Commissioner Mills and Commissioner Calvet. He believes the Pathlight Home and Quest programs are pretty

special. He commended the day of service and OUC's ability to incorporate that into the culture of the organization. He congratulated everyone on their elections, re-elections, appointments, and re-appointments. He expressed his pleasure to serve on the Board, noting OUC has a great team with a good diverse background.

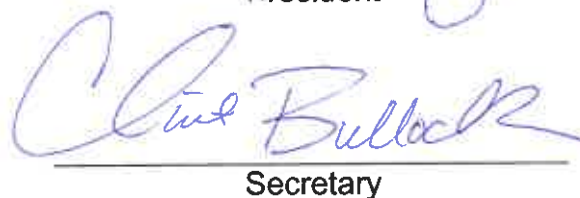
President Gross praised the inspiring messages conveyed throughout the meeting, referencing Mr. Rucci's comments during the moment of reflection, Ms. Brenay's presentation on OUC's Quest Partnership, and Ms. Osani's presentation on the OUCares projects. She commended OUC's efforts related to community outreach and engagement, as well as the continued effort of moving toward renewables while keeping up with the growth in Central Florida.

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President Gross adjourned the meeting at 3:06 P.M.



President



Secretary