

# **Orlando Utilities Commission**

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The unaudited statements presented in this interim financial report have been prepared in accordance with generally accepted accounting principles and follow the standards outlined by the Governmental Accounting Standards Board. It is management's assertion that the management discussion and supporting statements do not omit information necessary for a fair presentation nor do they improperly include untrue statements of a material fact or statements of a misleading nature.

## Management's Discussion and Analysis

The following discussion and analysis provides an overview of OUC's financial position and results of operations for the period identified within each component of the financial statements presented below.

- The Operating and Expense Analyses along with the Change in Net Position Analysis report the fiscal year-to-date revenues and expenses for June 30, 2018 in comparison to the approved budget and prior year equivalent period. Income before contributions for the nine months ended June 30, 2018 was \$51.0 million, \$3.8 million lower than budget and \$10.4 million lower than prior year.
- The Total Assets and Deferred Outflow of Resources and Total Liabilities and Deferred Inflows of Resources discuss the nature and amount of resources and obligations at June 30, 2018 and September 30, 2017
- The Statement of Cash Flows report the cash provided and used by operating activities, non-capital financing activities, capital financing activities and investing activities.

## **Operating Revenue Analysis**

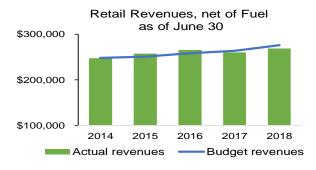
		As	of June 30,			Varian	riance			
(\$ in thousands)	_	2018	2018	2017	Actual vs I	Rudgot	FY18 vs	EV17		
	_	Actual	Budget	Actual	 Actual VS	Buuget	1 1 10 VS			
Retail energy revenues	\$	268,607 \$	275,977 \$	260,108	\$ (7,370)	-2.7% \$	8,499	3.3%		
Resale energy revenues		66,613	62,228	63,464	4,385	7.0%	3,150	5.0%		
Water revenues		57,590	57,028	54,204	561	1.0%	3,386	6.2%		
Other revenues	_	52,333	50,463	50,196	1,870	3.7%	2,136	4.3%		
Operating revenues, net of fuel		445,143	445,697	427,972	(554)	-0.1%	17,171	4.0%		
Fuel revenues		192,983	205,322	192,204	(12,339)	-6.0%	779	0.4%		
Total operating revenues	\$	638,126 \$	651,019 \$	620,176	\$ (12,893)	-2.0% \$	17,950	2.9%		

### **Budget Analysis:**

- Retail energy revenues were \$7.4 million unfavorable due to lower than projected customer growth and milder than normal weather. The decrease was partially offset by a \$4.4 million favorable increase in resale energy revenues due to unexpected wholesale sales and higher than projected inter-local revenues.
- Other revenues were \$1.9 million favorable due to \$1.7 million in increase in chilled water revenues due to higher than expected consumption.
- Fuel revenues were \$12.4 million lower than budget due to lower than projected commodity and transportation costs as well as retail consumption.

#### Prior Year Analysis:

- Retail energy revenues increased due to a combination of the use of reserves and customer growth in the amounts of \$5.1 million and \$3.4 million, respectively.
- Resale energy revenues increased \$3.2 million due to growth in the St. Cloud service territory in the amount of \$1.8 million and higher wholesale sales.
- Water revenues increased due to the use of reserves in the amount of \$2.6 million, customer growth and a mid-year price increase.
- Other revenues increased \$2.1 million due to a \$1.0 million increase in OUConvenient lighting revenues and a \$0.7 million increase in chilled water revenues due to higher consumption.



## **Operating Expense Analysis**

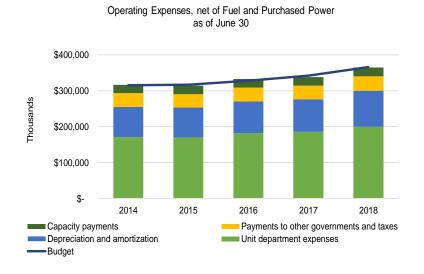
		As	of June 30,		 Variance						
(\$ in thousands)		2018	2018	2017	Actual vs I	Budget		FY18 vs	EV17		
	_	Actual	Budget	Actual	 Actual V3	Duuget	_	1 1 10 43			
Capacity payments	\$	24,365 \$	25,022 \$	23,952	\$ (656)	-2.6%	\$	414	1.7%		
Unit department expenses		199,952	200,551	186,065	(600)	-0.3%		13,886	7.5%		
Depreciation and amortization		100,477	101,083	90,266	(606)	-0.6%		10,211	11.3%		
Payments to other governments and taxes		39,791	39,540	37,819	 251	0.6%		1,972	5.2%		
Operating expenses, net of fuel		364,585	366,195	338,102	(1,611)	-0.4%		26,483	7.8%		
Fuel for generation and purchased power		192,983	205,322	192,204	(12,339)	-6.0%		779	0.4%		
Total operating expenses	\$	557,568 \$	571,517 \$	530,305	\$ (13,950)	-2.4%	\$ _	27,262	5.1%		

### **Budget Analysis:**

• Fuel for generation and purchased power were \$12.4 million favorable due to lower than projected commodity and transportation costs as well as a decrease in retail energy consumption.

## Prior Year Analysis:

- Overall operating expenses increased \$27.3 million primarily due to the go-live of the Customer Care and Billing system. In conjunction with the go-live of this system, capitalized labor costs decreased in the amount of \$5.6 million and annual depreciation charges increased \$10.2 million as the previous billing system was fully depreciated at the time of go-live. In addition, outside services, inclusive of annual maintenance agreements, increased \$4.3 million and controllable labor costs increased \$4.0 million, or 3%, consistent with the annual merit program.
- Payments to other governments and taxes increased \$2.0 million due to increasing sales.



## **Non-Operating Income and Expense Analysis**

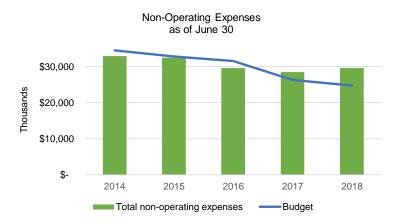
	_	A	s of June 30,		Variance						
(\$ in thousands)		2018 Actual	2018 Budget	2017 Actual		Actual vs Budget			FY18 vs	FY17	
Interest and other income	\$	11,388	13,198 \$	10,454	\$	(1,810)	-13.7%	\$	934	8.9%	
Interest expense	_	40,996	37,919	38,937	_	3,077	8.1%	_	2,059	5.3%	
Total non-operating expenses	\$	29,608 \$	24,721 \$	28,483	\$	4,887	19.8%	\$	1,125	3.9%	

### **Budget Analysis:**

- Interest and other income was \$1.8 million unfavorable primarily due to unrealized investment portfolio market valuations of \$2.9 million, offset by \$1.0 million in higher rental income and third-party billing fees.
- Interest expense was \$3.0 million unfavorable due to the January issuance of the Series 2018A Bonds.

## Prior Year Analysis:

Interest expense increased \$2.0 million due to the January issuance of the Series 2018A Bonds.



#### **Change in Net Position Analysis**

	_		As	of June 30	0,	Variance										
(\$ in thousands)		2018 Actual										Actual vs Budget			FY18 vs	FY17
Income before contributions	\$	50,951	\$	54,781	\$	61,387	\$	(3,830)	-7.0%	\$	(10,437)	-17.0%				
Contributions in aid of construction		13,820		9,523		12,445		4,297	45.1%		1,375	11.0%				
Annual dividend	_	(45,462)		(45,462)		(44,296)	_	-	0.0%	_	(1,166)	2.6%				
Increase in net position	\$_	19,309	\$	18,842	\$	29,537	\$	467	2.5%	\$	(10,228)	-34.6%				

#### **Budget Analysis:**

- Income before contributions was \$3.8 million unfavorable to budget primarily driven by higher than planned non-operating expenses.
- Contributions in aid of construction were \$4.3 million favorable to budget due to the timing of system development contributions for water and electric delivery of \$3.7 million and \$0.6 million, respectively.

#### Prior Year Analysis:

- Income before contributions was \$51.0 million and represents a \$10.4 million decrease from prior year primarily associated with higher operating costs.
- Contributions in aid of construction increased \$1.4 million due to timing of system development contributions.
- Annual dividend increased by \$1.3 million due to an annual 3% increase per the agreement with the City of Orlando for the period of 2018 through 2020.

#### **Total Assets and Deferred Outflows of Resources**

(\$ in thousands)	June 2018	September 2017	Change	June 2017
Utility Plant	\$ 2,473,204	\$ 2,449,437 \$	23,767	\$ 2,440,095
Restricted and internally designated assets	632,388	539,295	93,092	560,800
Current Assets	267,804	307,789	(39,985)	262,622
Other Assets	198,627	200,091	(1,464)	135,857
Deferred Outflows of Resources	 125,371	130,727	(5,356)	116,541
Total assets and deferred outflows of resources	\$ 3,697,394	\$ 3,627,339 \$	70,055	\$ 3,515,914

**Utility Plant:** Utility plant increased \$23.8 million since September 30, 2017. Capital projects contributing to the increase in utility plant, in excess of systematic depreciation charges, include large transmission line upgrades for Grant 115kV and Taft, coal and gas generation facility projects inclusive of the SEC Unit B major inspection, pond liner upgrades, a coal ash landfill haul road project and the unplanned acquisition of a community lighting system.

Restricted and Internally Designated Assets: Restricted and internally designated assets increased by \$93.1 million since September 30, 2017 as a result of the residual amount of unreimbursed construction funds associated with the issuance of the Series 2018A Bonds. Offsetting this increase, was the utilization of electric reserves for storm restoration activities in the amount of \$22.6 million which are anticipated to be recovered from the Federal Emergency Management Agency (FEMA).

**Current Assets:** Current assets decreased by \$40.0 million since September 30, 2017. While there was a decrease in operating cash of \$14.5 million, cash and cash equivalents at June 30, 2018 were \$132.3 million and represent 295 days of cash on hand. Customer accounts receivable also decreased \$13.4 million as a result of a change in the billing process at the go-live of the new system coupled with the seasonal nature of operations. In addition, prepaid expenses decreased \$12.0 million due to the recognition of deferred long-term service agreement cost associated with the planned SEC Unit B outage.

#### **Total Liabilities and Deferred Inflows of Resources**

(\$ in thousands)	June 2018	September 2017	Change	June 2017
Payables from restricted assets	\$ 73,682	\$ 144,166	\$ (70,484)	\$ 73,142
Payables from current assets	90,387	123,000	(32,613)	97,105
Other Liabilities	252,924	250,413	2,511	216,210
Long-Term Debt, net	1,636,619	1,477,363	159,256	1,539,648
Deferred Inflows of Resources	283,349	291,275	(7,926)	274,891
Total liabilities and deferred inflows of resources	2,336,961	2,286,216	50,745	2,200,995
Net position	1,360,433	1,341,123	19,310	1,314,919
Total liabilities, deferred inflows of resources and net position	\$ 3,697,394	\$ 3,627,339	\$ 70,055	\$ 3,515,914

**Payables from Restricted and Current Assets:** Payables from restricted and current assets decreased by \$103.1 million since September 30, 2017 primarily due to less bonds maturing within one year of \$58.4 million. In addition, there were decreases in accounts payable and accrued interest of \$31.7 million and \$13.2 million, respectively, as a result of the timing of payments and lower fuel related costs.

**Long-term Debt:** Net long-term debt increased by \$159.3 million since September 30, 2017 primarily due to the January issuance of \$180 million in Series 2018A Bonds. Additionally, there were systematic amortization of related premiums of \$13.2 million and changes in the fair value derivative instrument balance associated with the interest rate swap agreements of \$8.7 million.

Credit Rating as of Series 201	8A Issuance
Fitch Investors Service	AA
Moody's Investors Service	Aa2
Standard & Poor's	AA

#### **Condensed Statement of Cash Flows and Capital Spend Analysis**

	_	A	s of June 30,	
(\$ in thousands)		2018	2017	Change
Net cash provided by operating activities	\$	177,309 \$	151,148 \$	26,161
Net cash used in non-capital related financing activities		(45,462)	(44,296)	(1,166)
Net cash used in capital related financing activities		(54,158)	(215,629)	161,471
Net cash (used in)/provided by investing activities	_	(125,132)	96,024	(221,156)
Net decrease in cash and cash equivalents		(47,443)	(12,753)	(34,690)
Cash and cash equivalents - beginning of Year	_	179,779	115,733	64,046
Cash and cash equivalents - current	\$	132,336 \$	102,980 \$	29,356

**Cash flow from operating activities:** Cash provided by operating activities for the nine months ending June 2018 was \$177.3 million due to \$654.7 million in cash received from customers, offset by \$226.9 million in cash used for fuel and purchased power and \$131.1 million in cash used for salaries and benefits.

Cash flow from capital related financing activities: Cash used in capital related financing activities for the nine months ending June 2018 was \$54.2 million due to the utilization of \$118.6 million for the 2018 Capital Plan inclusive of payments for accrued expenditures from the 2017 Capital Plan and \$117.0 million used for the principal and interest payments, offset by \$180.0 million in cash provided by the issuance of the Series 2018A Bonds.

**Cash flow from investing activities:** Cash used in investing activities for the nine months ending June 2018 was \$125.1 million primarily due to the issuance on the Series 2018A Bonds and the investment of these funds outside of the cash and cash equivalent period.

**Capital Spend:** At June 30, 2018 capital expenditures of \$104.1 million were \$6.1 million under budget. Capital expenditures in water, support services, and electric production were under budget by \$10.8 million, \$10.2 million and \$4.9 million, respectively. These variances were offset by unfavorable transmission, electric delivery and lighting variances of \$10.5 million, \$5.2 million and \$4.1 million, respectively. The lighting variance is driven by the Board approved Eagle Creek OUConvenient lighting acquisition. Remaining variances are largely the result of project timing.

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# Orlando Utilities Commission Statements of Revenues, Expenses and Changes in Net Position - Unaudited

	Actual ear to Date June 2018	•	Budget Year to Date June 2018	Variance to Budget		Actual Year to Date June 2017		Variance to Prior Yea	
Operating revenues									
Retail energy	\$ 268,607	\$	275,977	\$ (7,370)	-2.7%	\$	260,108	\$ 8,499	3.3%
Resale energy	66,613		62,228	4,385	7.0%		63,464	3,150	5.0%
Fuel	 192,983		205,322	 (12,339)	-6.0%		192,204	779	0.4%
Electric revenues	528,203		543,527	(15,324)	-2.8%		515,775	12,428	2.4%
Water revenues	57,590		57,028	561	1.0%		54,204	3,386	6.2%
Other revenues									
Lighting service revenues	10,737		9,978	759	7.6%		9,781	955	9.8%
Chilled water revenues	22,103		20,422	1,680	8.2%		21,403	700	3.3%
Service fees & other revenues	19,493		20,062	 (569)	-2.8%		19,012	481	2.5%
Total operating revenues	 638,126		651,019	 (12,893)	-2.0%		620,176	17,950	2.9%
Operating expenses									
Fuel for generation and purchased power	192,983		205,322	(12,339)	-6.0%		192,204	779	0.4%
Capacity payment	24,365		25,022	(656)	-2.6%		23,952	414	1.7%
Unit/department	199,952		200,551	(600)	-0.3%		186,065	13,886	7.5%
Depreciation and amortization	100,477		101,083	(606)	-0.6%		90,266	10,211	11.3%
Payments to other governments and taxes	39,791		39,540	251	0.6%		37,819	1,972	5.2%
Total operating expenses	 557,568		571,517	(13,950)	-2.4%		530,305	27,262	5.1%
Non-operating income and (expenses)									
Interest income	3,060		5,485	(2,425)	-44.2%		2,801	259	9.3%
Other income	8,328		7,714	615	8.0%		7,653	675	8.8%
Interest expense	(40,996)		(37,919)	(3,077)	8.1%		(38,937)	(2,059)	5.3%
Total non-operating income and (expenses)	 (29,608)		(24,721)	(4,887)	19.8%		(28,483)	(1,125)	3.9%
Income before contributions	50,951		54,781	(3,830)	-7.0%		61,387	(10,437)	-17.0%
Revenue from contributions in aid of construction	13,820		9,523	4,297	45.1%		12,445	1,375	11.0%
Dividend payments	(45,462)		(45,462)	=	0.0%		(44,296)	(1,166)	2.6%
Increase in net position	 19,309		18,842	\$ 467	2.5%		29,537	\$ (10,228)	-34.6%
Net position - beginning of period	1,341,124		<del></del>	 			1,285,382		
Net position - end of period	\$ 1,360,433	=				\$	1,314,918		
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## Orlando Utilities Commission Statements of Net Position - Unaudited

	June 2018	Se	otember 2017	Variance to Pr	ior Year
Assets					
Utility plant	\$ 2,473,204	\$	2,449,437	\$ 23,767	1.0%
Restricted and internally designated assets	632,388		539,295	93,092	17.3%
Current assets	267,804		307,789	(39,985)	-13.0%
Other assets	198,627		200,091	(1,464)	-0.7%
Deferred outflows of resources	125,371		130,727	(5,356)	-4.1%
Total Assets and deferred outflows					
of resources	\$ 3,697,394	\$	3,627,339	\$ 70,055	1.9%
Liabilities					
Payables from restrticted assets	\$ 73,682	\$	144,166	\$ (70,484)	-48.9%
Payables from current assets	90,387		123,000	(32,613)	-26.5%
Other liabilities	252,924		250,413	2,511	1.0%
Long-term debt, net	1,636,619		1,477,363	159,256	10.8%
Total liabilities	2,053,613		1,994,942	58,671	2.9%
Deferred inflows of resources	283,349		291,275	(7,926)	-2.7%
Net position	1,360,433		1,341,123	19,310	1.4%
Total liabilities, deferred inflows of resources and net position	\$ 3,697,394	\$	3,627,339	\$ 70,055	1.9%

## Orlando Utilities Commission Statements of Cash Flows - Unaudited

	Ju	ıne 2018	June 2017		
Cash flow from operating activities					
Cash received from customers	\$	654,735	\$	595,553	
Cash paid for fuel and purchased power		(226,924)		(226,068)	
Cash paid for unit department expenses		(63,067)		(44,133)	
Cash paid for salaries and benefits		(131,075)		(129,061)	
Cash paid for storm recovery		(16,465)		(7,146)	
Cash paid for other payments and taxes		(39,895)		(37,997)	
Net cash provided by operating activities		177,309		151,148	
Cash flows from non-capital related financing activities					
Dividend to the City of Orlando		(45,462)		(44,296)	
Net cash used in non-capital related financing activities		(45,462)		(44,296)	
Cash flows from capital related financing activities					
Utility plant net of contributions in aid of construction		(118,596)		(117,047)	
Debt interest payments		(63,291)		(58,216)	
Collateral deposits		2,100		17,000	
Principal payments on long-term debt and use of bond proceeds		(53,630)		(164,913)	
Debt issuances and related costs		179,259		107,547	
Net cash used in capital related financing activities		(54,158)		(215,629)	
Cash flows from investing activities					
Proceeds from sale and maturities of investment securities		247,897		477,517	
Purchases of investment securities		(378,358)		(390,705)	
Investments and other expenses paid		5,329		9,212	
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Net cash (used in) / provided by investing activities		(125,132)		96,024	
Net (decrease) / increase in cash and cash equivalents		(47,443)		(12,753)	
Cash and Cash Equivalents - beginning of year		179,779		115,733	
Cash and Cash Equivalents - current	\$	132,336	\$	102,980	
Reconciliation of operating income to net cash provided by operating					
activities					
Operating income	\$	80,558	\$	89,870	
Adjustments to reconcile operating income to net cash provided by operating activities					
Depreciation and amortization		100,477		90,266	
Depreciation and amortization charged to fuel for generation and purchased pow er		3,163		3,085	
Depreciation of vehicles and equipment charged to unit department expenses		1,736		1,268	
Changes in assets and liabilities		,		,	
Decrease / (Increase) in receivables and accrued revenue		13,166		(26,884)	
(Decrease) / Increase in fuel and materials and supplies inventories		2,360		(8,793)	
Decrease in accounts payable		(36,838)		(2,808)	
Increase in deposits paid and deferred items		9,944		2,796	
Increase in stabilization and deferred revenue accounts		2,743			
Net cash provided by operating activities	•		Φ.	2,348	
iver cash provided by operating activities	\$	177,309	\$	151,148	

# Orlando Utilities Commission Capital Plan

	Adopted 2018	Year to Date June 2018	Year to Date June 2018		
	 Plan	Budget	Actual	Variance to	Budget
Electric Production (1)	\$ 30,000	\$ 22,500	\$ 17,644	\$ 4,856	21.6%
Transmission	34,800	26,100	36,644	(10,544)	-40.4%
Electric Delivery	33,045	24,784	29,878	(5,094)	-20.6%
Electric Delivery contributions	(4,325)	(3,244)	(3,141)	(102)	3.2%
Electric Delivery, net	28,720	21,540	26,737	(5,197)	-24.1%
Lighting (2)	5,797	4,348	8,887	(4,539)	-104.4%
Lighting contributions	 (297)	(223)	(643)	421_	-188.9%
Lighting, net	5,500	4,125	8,243	(4,118)	-99.8%
Water	24,125	18,094	4,404	13,690	75.7%
Water contributions	(4,575)	(3,431)	(522)	(2,909)	84.8%
Water, net	19,550	14,663	3,882	10,781	73.5%
Chilled Water	710	533	411	121	22.7%
Support Services	27,720	20,790	10,542	10,248	49.3%
Total OUC	\$ 147,000	\$ 110,250	\$ 104,104	\$ 6,146	5.6%

<sup>(1) -</sup> Totals are net of participant share

<sup>(2) -</sup> Board approved on April 29, 2017 the acquisition of a community ow ned lighting system (Eagle Creek) which was unplanned during the budget process.