

**MINUTES
ORLANDO UTILITIES COMMISSION
August 10, 2021
2:00 P.M.**

Present:

COMMISSIONERS:

Britta Gross, President
Larry Mills, First Vice President
Gregory D. Lee, Second Vice President
Cesar E. Calvet, Immediate Past President
Buddy Dyer, Mayor

Clint Bullock, General Manager & Chief Executive Officer
Jan Aspuru, Chief Operating Officer
Mindy Brenay, Chief Financial Officer
W. Christopher Browder, Chief Legal Officer
Linda Ferrone, Chief Customer & Marketing Officer
Latisha Thompson, Chief Employee Experience Officer
Manju Palakkat, Chief Transformation & Technology Officer
LeMoyne Adams, Luz Aviles, Wade Gillingham, Jenise Osani, & Ken Zambito,
Vice Presidents
Nanci Schwartz, Recording Secretary

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The August 10, 2021 Commission Meeting was held in person and virtually via WebEx.

President Gross asked Jill Rainford to provide the moment of reflection.

President Gross asked Jim Dedmon to lead the Pledge of Allegiance to the Flag.

The Commission Meeting was called to order at 2:09 P.M.

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On a motion by Commissioner Lee, seconded by Commissioner Calvet and unanimously carried, the reading of the minutes of the July 13, 2021 Budget Workshop was waived and the minutes were approved.

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On a motion by Commissioner Mills, seconded by Commissioner Lee and unanimously carried, the reading of the minutes of the July 13, 2021 Commission Meeting was waived and the minutes were approved.

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Jenise Osani stated that OUC partners with the American Association of Blacks in Energy (AABE), Duke Energy, and Siemens to host the Orlando Youth Energy Academy (YEA). This annual event exposes middle and high school students to high-skill, high-wage careers in science, technology, engineering, and math (STEM) careers in the utility sector, including engineering- and science-related paths. OUC has an amazing group of employees who are committed to sharing their experiences and expertise with students who may be OUC's workforce of the future. Ms. Osani introduced Corey Johnson, OUC's AABE co-chair.

Mr. Johnson stated that the purpose of YEA is to serve as a bridge from the classroom to careers by inspiring young black students to study STEM courses in preparation to seek good-paying jobs in the industry. YEA also strives to show participants that jobs in the utility field are wide ranging; from careers they may be more familiar with including line technicians and customer service representatives, to opportunities in legal, electrification, energy and water production, and environmental. OUC, Duke Energy, and Siemens were partners in the recent two-day Orlando program, which for the second straight summer was conducted virtually as a safety precaution due to the COVID-19 pandemic. Mr. Johnson thanked everyone at OUC who has contributed their time or offered their support to the Youth Energy Academy this year and in the past. Mr. Johnson introduced his co-chair on the AABE committee, Queen Massaline.

Ms. Massaline stated that the recent YEA career exploration event drew 20 students, most participating in youth groups located in the Parramore and Pine Hills neighborhoods. As part of the event, Kaevon McCray gave an overview of both, the Emerging Student and Electrical Powerline Technician Program offered through Valencia College. Alandus Sims provided an overview of the OUC-sponsored Pre-Apprenticeship Program. Corey Johnson partnered with the Safety team to give an overview of Electric Education and Safety. Jason Drayton and Joe Shirley presented an overview of A Day in the Life of a Lineman. Benita Williams provided an interactive experience in her session on Water Education & Conservation. Ms. Massaline thanked the following people for their assistance with the YEA: Mary Nash, Randy Hanna, Brad Leininger, and Stephanie Cameron. Ms. Massaline introduced a short video on this year's program, filmed and edited by Ms. Cameron.

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Bill Doyle from Schneider Electric provided comments on Affirmative Item A-3 regarding the Stanton Energy Center Water Treatment Plant Controls Upgrade Project.

Wade Gillingham stated that the project referenced in A-3 is replacing the current obsolescent control system and moving it to the integrated platform of the distributed control system. He explained how the consistency of this product would improve cyber security, maintenance agreement, and training and knowledge base of employees.

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Mr. Bullock provided a brief update on OUC's Electric Integrated Resource Plan (EIRP) and the Connected 2025 Strategic Plan. Mr. Bullock detailed OUC's recent steps taken to reach the EIRP's interim goals, specifically converting the Stanton Energy Center (SEC) coal-fired baseload generation to gas intermediate generation by 2025 and 2027, retiring both units by 2040, and increasing solar generation and energy storage. He asked Chris Browder, Jan Aspuru, and Luz Aviles to provide presentations on Affirmative Items A-30, A-6, and A-29.

Mr. Browder provided a presentation on Affirmative Item A-30 regarding Renewable and Energy Storage Land Purchase and Sale Agreements. He stated that the EIRP requires OUC to evaluate and acquire land for increased solar generation. The average 74.5 MW solar array occupies 300-500 dry acres of land. The EIRP goal of 1,550 MW of solar generation by 2030 would require 8,000 dry acres.

Due to other utilities and developers competing to secure land, OUC needs a structure to be able to act quickly when land opportunities arise. OUC has developed criteria to identify and facilitate the purchase of land suitable for solar projects, including proximity to transmission, water supply, and access to the site. In order to act quickly, the General Manager and CEO will need the ability to sign purchase and sale agreements to perform due diligence, including good faith deposits in the aggregate amount of \$3,000,000. Board approval will still be required to close on the sale.

Commissioner Lee stated that this request is prudent and customary in today's market. Not approving the request could cause OUC to lose opportunities due to a lack of flexibility.

Mayor Dyer suggested that the request be modified to include the additional step of getting the approval of the Board President before signing each Land Purchase and Sale Agreement. Commissioner Mills agreed with this suggestion.

The agenda item was amended and restated to include approval by the Commission President prior to the execution of each such Land Purchase and Sale Agreement.

Mr. Aspuru provided a presentation on Affirmative Item A-6 regarding the Purchase and Sale Agreement with Genova Florida, LLC for the Osceola Generating Station. Mr. Aspuru noted that this purchase improves the Optimized

Portfolio identified in the recently completed Electric Integrated Resource Plan (EIRP) and supports OUC's solar generation plans and the commitment to reduce CO₂ emissions by 50 percent in 2030. Mr. Aspuru explained in greater detail how the purchase improves reliability and resiliency considerations, and reiterated that expanding solar generation requires energy storage and/or dispatchable firm generation to support these two attributes.

Mr. Aspuru described the challenges faced in Florida regarding the reliability and resiliency of solar generation and the need for improved energy storage technology and carbon-free fast ramping units. Solar energy output and peak demand do not coincide. The typical Florida summer day cloud cover creates solar farm output intermittency, which can impact reliability. Extended, multiple day cloud cover can impact resiliency. Mr. Aspuru presented several graphs demonstrating these three issues.

Mr. Aspuru provided background information regarding the Osceola Generating Station (OGS). The OGS has been in a cold shutdown since 2014. In early 2021, OUC received notice of a change of ownership and the new owner's intentions to dismantle the plant and ship turbines to Texas unless there was any interest from local utilities to purchase the OGS. Modeling by OUC indicated that utilizing the OGS would allow for the retirement of SEC Unit 1 instead of converting it to natural gas. These peaking generation units would provide increased operational flexibility with accelerated ramp rates and start times. OGS would also provide the opportunity for employees with the right skill levels to transition from Stanton Energy Center to OGS.

Commissioner Lee asked if these employees would have to relocate. Mr. Aspuru said that may be the case for some employees, but noted that some employees already live in or near St. Cloud and have expressed immediate interest in the transition.

Mr. Aspuru stated that the OGS's primary fuel is natural gas, with diesel as a back-up emergency fuel. He explained the current fuel mix of natural gas with back-up fuel, coal, nuclear, and renewables. Mr. Aspuru then presented two pie charts demonstrating the fuel mix with the Unit 1 conversion versus the purchase of the OGS. Utilizing the OGS would decrease exposure to gas disruptions due to the ability to utilize back-up fuel and not require additional firm gas transportation capacity as would be the case with the conversion of Stanton Unit 1.

President Gross asked if diesel is always utilized as a back-up fuel, and Mr. Aspuru confirmed that is true for OUC's plants.

President Gross inquired about the small percentage difference in renewable generation between both graphs. Mr. Aspuru stated that is because the

denominator is slightly bigger, but the amount of solar megawatts is the same in both charts.

Mr. Aspuru explained the strategic location of the OGS, near the St. Cloud service territory in Osceola County. It is in the vicinity of current transmission expansion projects and has existing interconnections with transmission, natural gas, and water. He stated that the project enhances the affordability attribute of the Optimized Portfolio. He provided background information regarding the due diligence and legal overview for the project.

President Gross requested clarification regarding the pie charts, maximum generating capacity, and utilization of backup power units when necessary. Mr. Aspuru stated that the charts are based on the full OGS capacity. It is believed that the flexibility of OGS will result in less fuel consumption. Certain generation, like diesel fuel, is utilized strictly for emergencies.

Ms. Aviles provided a presentation on Affirmative Item A-29 regarding the Energy Efficiency Program Consulting Services. The presentation also included an update on Water Conservation efforts. Ms. Aviles summarized the Fall 2020 energy efficiency commitments, including the in-depth study of energy efficiency and water conservation programs to further optimize results, beginning in 2021. Ms. Aviles explained that energy efficiency is critical to OUC's four key attributes by reducing the need for new generation, lowering customer bills, and offering environmental benefits. She displayed a residential electric average use graph, showing how the annual consumption has decreased over the years, and summarized the impact of OUC's current energy efficiency programs.

Ms. Aviles explained that it is expected the work completed with an energy efficiency consultant will help improve participation in current conservation programs and create new programs to allow for maximum adoption. After a competitive bid process, the committee selected MCR Performance Solutions, LLC. MCR has more than 20 years of experience in the utility industry with high technical competency and community outreach experience leveraging their partner Strategic Energy Innovations (SEI).

President Gross asked what is expected regarding innovation in the program. Ms. Aviles stated that the consultant is expected to assist with leveraging innovation in program design, partnerships, and financing, as well as technology, and she is excited to see the recommendations.

While not related to a specific agenda item, Ms. Aviles provided an update on water, demonstrating the importance of water conservation by ensuring water availability while supporting customer growth and quality of life. Ms. Aviles presented a graph showing how the population is increasing while individual water consumption is decreasing. She summarized the impact of OUC's water

conservation programs, including behavior based programs and an increase in multi-family projects.

Ms. Aviles summarized the water conservation consultant of record proposal process. The committee received five proposals with multiple objectives, including establishing water conservation KPIs and suggesting new residential and commercial measures. The committee selected Black and Veatch (B&V) to be the partner in this project. B&V has many years of utility experience and more than 15 years of experience reviewing water programs, leveraging their technical competency in reviewing customer facing initiatives.

Commissioner Lee inquired if OUC has had previous experience working with these consultants. Ms. Aviles stated that OUC has not directly worked with MCR, however one team member has worked with them in other projects throughout their career. OUC has not utilized B&V as a consultant on a water specific project, however the Water Production team has had experience with B&V. Ms. Aviles noted the difficulty in finding consultants with both technical and customer facing experience.

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President Gross presented the Affirmative Items for approval. On a motion by Mayor Dyer and seconded by Commissioner Lee, Affirmative Items A-1 through A-33 with the exception of A-30 were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in May 2021 in the aggregate amount \$15,944,112.18 as follows:

NATURAL GAS PURCHASES:

May 2021	Clarke-Mobil Counties	\$ 421,600.00
May 2021	ConocoPhillips	\$ 569,162.08
May 2021	EDF Trading	\$4,216,758.05
May 2021	Koch Energy	\$1,007,655.56
May 2021	Mansfield Power & Gas LLC	\$ 342,953.60
May 2021	Municipal Gas Authority of Georgia	\$ 894,474.00
May 2021	Tenaska Marketing Ventures	\$2,029,595.47
May 2021	Texla Energy Management	\$ 818,877.73

COAL PURCHASES:

May 2021	Crimson Coal Corporation	\$3,931,573.18
May 2021	Foresight Coal Sales, LLC	\$1,711,462.51

2. Approval of additional funding in the amount of \$360,000 with conforming Change Order No. 1 to Stearns, Conrad, and Schmidt Consulting Engineers, Inc. to continue providing operations and maintenance services to the Orange County Landfill Gas to Energy Facility, increasing the total Purchase Order amount to \$2,160,000;

3. Approval of a Capital Expenditure Estimate for the Stanton Energy Center Water Treatment Plant Controls Upgrade Project in the amount of \$979,824. Approval of a sole source Purchase Order to Emerson Process Management Power & Water Solutions, Inc. to provide hardware, engineering, and on-site commissioning services for the Stanton Energy Center Water Treatment Plant Controls Upgrade Project in the amount of \$595,224;
4. Approval of RFP #4984 – Contract award to Accurate Power and Technology, Inc. d/b/a A Generator Guy, the most responsive and responsible supplier, to provide Water Production emergency generator inspection and preventative maintenance in the amount of \$125,859, and to Stewart & Stevenson LLC d/b/a Stewart & Stevenson FDDA LLC, the most responsive and responsible supplier, to provide Water Production emergency generator belt and hose replacements, and repair services in the amount of \$108,030 for an aggregate amount of \$233,889;
5. Approval of RFP #4983 – Contract awards to Ferran Services & Contracting. Inc.; Stan Weaver & Company; Aireko Energy Solutions US, LLC; and TAW Technical Field Services, Inc., the most responsive and responsible suppliers, to provide chilled water electrical services in the aggregate amount of \$200,000;
6. Ratification of an OUC initiated scope change and conforming Change Order No. 1 to Genova Florida, LLC in the amount of \$390,000 for the Osceola Generating Station due diligence of the OGS facilities, increasing the total Purchase Order amount to \$489,500. Authorization for the General Manager & CEO to enter into a binding Purchase and Sale Agreement for the anticipated purchase of the Osceola Generating Station site, facilities, and inventory from Genova Florida, LLC, plus closing costs, in an amount not to exceed \$61,500,000. Approval of a Capital Expenditure Estimate for capital improvements of the gas turbines, generators, balance of plant, substation, and associated interconnections required for the Osceola Generating Station in the total amount of \$38,000,000;
7. Approval of the Electric Distribution Construction Estimate for the installation of a new underground manhole duct-line system to serve the Lake Nona Medical City in the amount of \$1,862,997.36;
8. Approval of the Electric Distribution Construction Estimate for the installation of the new electric distribution facilities along State Road 528 from Narcoossee Road to State Road 417 for the Eastbound State Road 528 Widening Project in the amount of \$581,697.86, with a customer contribution in the amount of \$581,697.86;

9. Approval of the Lighting Construction Estimate for Semoran Boulevard from T.G. Lee Boulevard to Hanging Moss Road in the amount of \$737,217.69, which includes \$208,830.10 for lighting equipment from OUC's stock inventory and \$528,387.59 to Terry's Electric, Inc. for the installation of the poles, fixtures, bases, conduit, and wires, with reimbursement from the Florida Department of Transportation on actual cost after project completion;
10. Approval of Change Request No. 1 to the Water Distribution Construction Estimate in the amount of \$6,956,920.56 for final engineering design, construction costs, and administration services necessary for the Lancaster Park Neighborhood Water Main Replacement Project, increasing the total project cost to \$7,046,328.06. Approval of an OUC initiated scope change and conforming Change Order No. 1 to GAI Consultants, Inc. in the amount of \$437,196 to provide final engineering design, permitting, bidding support, and construction support services, increasing the total Purchase Order amount to \$522,346;
11. Approval of RFQ #4999 – Contract award to EA Tapping Services, LLC, the most responsive and responsible supplier, to provide water line stop contractor services in the amount of \$550,000;
12. Approval of Change Request No. 2 to the Water Distribution Construction Estimate in the amount of 4,129,381.01 for additional design services, construction services including road restoration, inspection and administration necessary to complete the South Orange Avenue Water Main Replacement Project, increasing the total cost to \$9,514,846.64. Approval of Change Request No. 2 to the Electric Distribution Construction Estimate in the amount of \$4,514,198.86 for additional design services, construction services including road restoration, material acquisition, inspection and administration services for the South Orange Avenue Electric Infrastructure Project, increasing the total cost to \$8,407,462.87. Approval of an OUC initiated scope change and conforming Change Order No. 1 to ARCADIS, U.S., Inc. in the amount of \$712,440 for additional water and electric distribution engineering services, increasing the total Purchase Order amount to \$1,180,564.80. Approval of Purchase Orders to Schuller Contractors, Inc. and Cathcart Construction Company, Florida LLC for construction services and work associated with the water and electric distribution improvements for the South Orange Avenue Water and Electric Distribution Improvements Project in the aggregate amount of \$13,727,330.39;
13. Approval of an Operational Technology Capital Estimate for the purchase of new portable Motorola radios, accessories, a new voice

recorder, and internal labor in the amount of \$1,755,000. Approval of a sole source Purchase Order to Motorola Solutions, Inc. to provide new portable radios, accessories, and a new voice recorder in the amount of \$1,705,362.26;

14. Approval of a sole source Purchase Order to a pre-qualified cyber security supplier for cyber security hardware, software, monitoring and professional services in the amount of \$1,402,326;
15. Approval of a Transmission Capital Expenditure Estimate for the Virtual Hardware Infrastructure Upgrade Project in the amount of \$679,316.50. Approval of RFP #4980 - Contract award to Hewlett Packard Enterprise Company, the lowest, most responsive, and responsible supplier, to provide hardware and support services in the amount of \$385,250.07. Approval of a Purchase Order to Presidio Networked Solutions, Inc. to provide network switches and firewalls in the amount of \$269,066.43;
16. Approval of Change Request No. 2 to the GOAA Capital Expenditure Estimate for the acquisition of the South Terminal chilled water plant, back-up generation facilities, and 12kV emergency distribution system in the amount of \$696,709.60 for additional material and labor required for the 12kV emergency distribution system, increasing the total project cost to \$55,761,900.60;
17. Approval of a Capital Expenditure Estimate for Phase 2 of 2 for the Technology Stabilization Program in the amount of \$1,942,317.38. Approval of a sole source Purchase Order to Oracle America, Inc. for professional services in the amount of \$497,850. Approval of a sole source Purchase Order to Ahead, Inc. for Dell hardware, software, and maintenance in the amount of \$ 255,505.97;
18. Approval of a sole source Purchase Order to Open Text Inc. for AxsOne software maintenance and support, and managed services in the amount of \$219,624.93;
19. Approval of a Capital Expenditure Estimate for Oracle Utilities Software for anticipated license growth in the amount of \$1,000,000. Approval of a sole source Purchase Order to Oracle America, Inc. for Oracle Utilities Software licenses, maintenance and support in the aggregate amount of \$7,476,945.13. Approval of a sole source Purchase Order to Oracle America, Inc. for Oracle JD Edwards EnterpriseOne Software maintenance and support in the aggregate amount of \$2,017,632.45. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Oracle America, Inc. in the amount of \$103,111 for

Customer Care & Billing Version 2.5 Extended Support, increasing the total Purchase Order amount to \$168,098.15;

20. Approval of an OUC initiated scope change and conforming Change Order No. 3 to AdvizeX Technologies, LLC in the amount of \$65,000 to continue providing special server patching services, increasing the total Purchase Order amount to \$447,500;
21. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Presidio Networked Solutions LLC in the amount of \$87,587.80 to continue providing Webex Enterprise licenses and services, increasing the total Purchase Order amount to \$112,904.20;
22. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Burns & McDonnell Engineering Company, Inc. in the amount of \$75,000 to complete the required design and engineering services, increasing the total Purchase Order amount to \$170,000;
23. Approval of Purchase Orders to Step One Automotive d/b/a Ford Crestview, Jarrett Gordon Ford, All Around Access, Cumberland International Truck, Team Fenex, Ring Power, Vermeer Southeast, Coggin Ford, Bozard Ford, Florida Forklift, Merchants Fleet, Dobbs, Jeffrey Allen, Technology International, Palmetto Ford, Garber AutoMall, Seminole Power Sports and All American Trailer to provide fleet vehicles and equipment in the aggregate amount of \$1,500,000;
24. Approval of an OUC initiated scope change and conforming Change Order No. 4 to Petroleum Traders Corporation in the amount of \$1,400,000 for fleet vehicle and equipment fuel increasing the total Purchase Order amount to \$6,269,557;
25. Approval of additional funding in the aggregate amount of \$348,000 with conforming Change Order No. 1 to Bryson Crane Rental Service, LLC; Alta Construction (formerly Flagler Construction Equipment, LLC); Herc Rentals Inc.; Jeffery Allen Inc.; Linder Industrial Machinery Company; Maxim Crane Works, LP.; Ring Power Corporation; Sims Crane & Equipment Co.; Sky Limit Equipment, LLC; Sunbelt Rentals Inc.; Bobcat of Orlando, LLC d/b/a Synergy Rents, LLC and United Rental in the aggregate amount of \$348,000 to continue providing heavy equipment rentals, increasing the aggregate Purchase Order amounts to \$4,524,000;
26. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Exterm, Inc. in the amount of \$30,000 to continue providing pest control services, increasing the total Purchase Order amount to \$120,000;

27. Approval of an OUC initiated scope change and conforming Change Order No. 4 to CHA Consulting, Inc. in the amount of \$25,000 to continue providing design services required for the Robinson Street Electric Vehicle Charging Hub Project, increasing the total Purchase Order amount to \$122,800;
28. Approval of a Capital Expenditure Estimate for the Proactive Alerts and Outage Map Services Project in the amount of \$881,600. Approval of RFP #4954 – Contract award to KUBRA Arizona, Inc. to provide proactive alerts, outage map services, expanded services and maintenance support in the amount of \$1,203,500;
29. Approval of RFP #4977 – Contract award to MCR Performance Solutions, LLC, the most responsive and responsible supplier, to provide Energy Efficiency Program consulting services in the amount of \$240,000;
30. Pulled for a separate vote;
31. Approval of Purchase Orders for OUC’s 2022 property and casualty insurance premiums in an amount not to exceed \$5,312,500;
32. Authorization for the General Manager & CEO to execute the Release of Easements for property located north of East Winter Park Street and west of North Orange Avenue; and
33. Authorization for the General Manager & CEO to execute the Subordination of Utility Interests between the Florida Department of Transportation and OUC for Parcel 123.9, located south of West Sand Lake Road within the proposed future South Kirkman Road extension.

On a motion by Mayor Dyer and seconded by Commissioner Mills, Affirmative Item A-30 was approved as follows:

30. Authorization for the General Manager & CEO to execute Land Purchase and Sale Agreements and authorization to make good faith deposits in the aggregate amount of \$3,000,000 for target properties meeting the Purchase Criteria, subject to approval by the Commission President prior to the execution of each such Land Purchase and Sale Agreement.

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Mr. Bullock provided the 2022 Operating Budget and 2022-2026 Capital Plan for consideration. The budget was presented to Commissioners at the July 13, 2021 Budget Workshop and approval is requested at this time.

On a motion by Commissioner Mills and seconded by Commissioner Lee, New Business Item 1 was adopted and accepted as follows:

NB-1 Adoption of the proposed 2022 Operating Budget as presented and acceptance of the 2022-2026 Capital Plan as presented.

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Commissioner Mills stated that the Finance Committee (Committee) conducted a Special Meeting on July 29, 2021 in person and virtually via WebEx.

The Committee was provided with an overview of the two-step process utilized to select a real estate broker to represent OUC for the potential sale of the Ivanhoe Building.

Based on the final evaluation of the two top-ranked brokers, the Selection Committee selected Bishop Beale Duncan as the most qualified, responsive, and responsible real estate broker for the potential sale of the Ivanhoe Building.

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Ms. Brenay presented July 2021 operating revenues in comparison to July 2019 and July 2020. From 2019 to 2021, she noted that there has been strong residential electric customer growth with price neutral changes mitigating the 1 percent decrease in combined residential and commercial energy consumption. She also noted that federal COVID-related PPE loans obtained by commercial organizations have favorably impacted the projected decrease in commercial customer growth. In respect to water revenues, these revenues as well continue to be impacted by the COVID-19 pandemic.

Wholesale and other revenues, while lower in comparison to prior years, do not include deferred revenues in the amount of \$9.2 million to align with the Operating Budget.

Chilled Water revenues were also impacted by the COVID-19 pandemic, coupled with customer capacity modifications.

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Susannah Randolph, an OUC customer, encouraged OUC to issue an all-source request for proposal to determine possible energy sources to replace the SEC coal units. She inquired if the feasibility study for the SEC Unit 1 gas conversion would be changed, modified, or retracted in light of the approval of Affirmative Item A-6.

Elizabeth Mathis spoke about energy efficiency and low-income assistance on behalf of Sharona Barnes, who could not be in attendance.

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Clint Bullock congratulated Beth Shawhan on her retirement and thanked her for her 25 years of service with OUC.

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Commissioner Mills thanked Ms. Shawhan for her assistance to the Commissioners and congratulated her on her retirement. He thanked Ms. Rainford for her Moment of Reflection, especially her comments regarding leaders choosing growth over comfort. He commended the Youth Energy Academy and noted the importance of it as community assistance, as well as a future recruitment tool. He is excited and encouraged by OUC's direction regarding solar energy and expansion.

Commissioner Calvet thanked Ms. Aviles for her presentation on the Energy Efficiency program. He commended OUC on the purchase of OGS and noted the importance when expanding solar energy. He commented on the importance of water conservation and providing assistance to lower-income customers. He thanked Ms. Shawhan and gave her best wishes on her retirement.

Commissioner Lee thanked everyone for the presentations and level of detail provided regarding efforts to expand solar and acquire the OGS facility. He noted how this aligns with what was presented during the EIRP and praised everyone for their efforts. He thanked Ms. Shawhan for all her work and congratulated her on her retirement.

Mayor Dyer thanked Ms. Shawhan for her years of service and congratulated her on her retirement. He thanked everyone who has gotten vaccinated for COVID-19 and asked them to advocate for others being vaccinated. He noted he had a conversation with Mr. Bullock about educating OUC employees and encouraging them to be vaccinated.

President Gross echoed the previous comments. She stressed the importance of vaccination. She thanked Ms. Shawhan for her leadership and service to OUC. She thanked Commissioner Lee for providing his expertise regarding the real estate issues presented in Affirmative Item A-30.

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President Gross adjourned the meeting at 4:02 P.M.

President

Secretary